



April 16, 2021

Coalition United for a Responsible Exxon (CURE)
2150 Kittredge St., Suite 450
Berkeley, CA 94704

Dear Members of CURE:

We received your February letter to the ExxonMobil Board of Directors, and appreciate your interest in ExxonMobil. We wanted to make you aware of several Company publications, available on our website, which we believe address your questions. For example, ExxonMobil's approach to climate risk is detailed in our recently released 2021 *Energy & Carbon Summary*, which can be downloaded from our website: www.exxonmobil.com/energycarbonsummary. This publication outlines ExxonMobil's approach to managing climate risks, including Board of Directors oversight, technology investments and actions to reduce greenhouse gas emissions. It highlights our commitment to advancing sustainable solutions that address the world's growing demand for energy and the risks of climate change.

In addition, we recently announced the creation of ExxonMobil Low Carbon Solutions, a new business to commercialize and deploy technologies from the research and development portfolio we've built over the last decade. This business had its origin in a venture established in 2018 to pursue carbon capture and storage (CCS). Building on the progress of the prior venture, ExxonMobil Low Carbon Solutions will initially focus on CCS, which is a critical technology required to achieve net zero emissions and the goals of the Paris Agreement. As a world leader in CCS, ExxonMobil has a distinct competitive advantage in markets that could be worth trillions of dollars in the years ahead; the global market for carbon capture technology alone could be worth \$2 trillion by 2040. More information on ExxonMobil Low Carbon Solutions and ExxonMobil's plans to grow long-term shareholder value in a lower carbon future can be found on our website at: https://corporate.exxonmobil.com/News/Newsroom/News-releases/2021/0303_ExxonMobil-outlines-plans-to-grow-long-term-shareholder-value-in-lower-carbon-future.

Thank you for taking the time to share your thoughts with us. We appreciate your interest in the future of ExxonMobil.

Sincerely,

A handwritten signature in black ink, reading "Darren Woods", is positioned below the word "Sincerely,".